## EXTENSION GRANTED TO NOVEMBER 15, 2023

Return of Organization Exempt From' Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

| A For the 20 |
| :---: |
| BCheck if <br> applicable: |
| $\square \square_{\text {change }}^{\text {Address }}$ |

1 Briefly describe the organization's mission:
WE ARE A MEMBER-OWNED, MEMBER-FOCUSED ELECTRIC DISTRIBUTION
COOPERATIVE, STRIVING TO EXCEED OUR MEMBER'S ENERGY EXPECTATIONS IN A
CHANGING WORLD.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
If "Yes," describe these new services on Schedule O.
3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?
If "Yes," describe these changes on Schedule O.
4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501 (c)(3) and 501 (c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.



1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?
If "Yes, " complete Schedule A
2 Is the organization required to complete Schedule B, Schedule of Contributors? See instructions
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes, " complete Schedule C, Part II
5 Is the organization a section 501 (c)(4), 501(c)(5), or 501 (c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes, " complete Schedule C, Part III
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes, " complete Schedule D, Part I
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes, " complete Schedule D, Part II
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes, " complete Schedule D, Part III
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes, " complete Schedule D, Part IV
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI
b Did the organization report an amount for investments - other securities in Part $X$, line 12 , that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes, " complete Schedule D, Part VII
c Did the organization report an amount for investments - program related in Part $X$, line 13, that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes, " complete Schedule D, Part VIII
d Did the organization report an amount for other assets in Part X, line 15, that is $5 \%$ or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes, " complete Schedule D, Part X
$f$ Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes, " complete Schedule D, Part X
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes, " complete Schedule D, Parts XI and XII
b Was the organization included in consolidated, independent audited financial statements for the tax year?
If "Yes," and if the organization answered "No" to line 12 a, then completing Schedule D, Parts XI and XII is optional
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E
14a Did the organization maintain an office, employees, or agents outside of the United States?
b Did the organization have aggregate revenues or expenses of more than $\$ 10,000$ from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes, " complete Schedule F, Parts I and IV
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes, " complete Schedule F, Parts II and IV
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes, " complete Schedule F, Parts III and IV
17 Did the organization report a total of more than $\$ 15,000$ of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes, " complete Schedule G, Part I. See instructions
18 Did the organization report more than $\$ 15,000$ total of fundraising event gross income and contributions on Part VIII, lines 1c and 8 a ? If "Yes, " complete Schedule G, Part II
19 Did the organization report more than $\$ 15,000$ of gross income from gaming activities on Part VIII, line $9 a$ ? If "Yes, " complete Schedule G, Part III
20a Did the organization operate one or more hospital facilities? If "Yes, " complete Schedule H
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II
232003 12-13-22

|  | Yes | No |
| :---: | :---: | :---: |
| 1 |  | X |
| 2 |  | X |
| 3 |  | X |
| 4 |  |  |
| 5 |  | X |
| 6 |  | X |
| 7 |  | X |
| 8 |  | X |
| 9 | X |  |
| 10 |  | X |
| 11a | X |  |
| 11b |  | X |
| 11c | X |  |
| 11d |  | X |
| 11e | X |  |
| 11 f | X |  |
| 12a | X |  |
| 12b |  | X |
| 13 |  | X |
| 14a |  | X |
| 14b |  | X |
| 15 |  | X |
| 16 |  | X |
| 17 |  | X |
| 18 |  | X |
| 19 |  | X |
| 20a |  | X |
| 20b |  |  |
| 21 | X |  |

22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes, " complete Schedule J
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $\$ 100,000$ as of the last day of the year, that was issued after December 31, 2002? If "Yes, " answer lines 24b through 24d and complete Schedule K. If "No, " go to line 25a
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes, " complete Schedule L, Part I
$\mathbf{b}$ Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes, " complete Schedule L, Part I
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35\% controlled entity or family member of any of these persons? If "Yes, " complete Schedule L, Part II
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35\% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes, " complete Schedule L, Part III. ....
28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes, " complete Schedule L, Part IV
b A family member of any individual described in line 28a? If "Yes, " complete Schedule L, Part IV
c A 35\% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If
"Yes, " complete Schedule L, Part IV
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes, " complete Schedule M
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes, " complete Schedule M
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes, " complete Schedule N, Part I
32 Did the organization sell, exchange, dispose of, or transfer more than $25 \%$ of its net assets? If "Yes, " complete Schedule N, Part II
33 Did the organization own 100\% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes, " complete Schedule R, Part I
34 Was the organization related to any tax-exempt or taxable entity? If "Yes, " complete Schedule R, Part II, III, or IV, and Part V, line 1
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?
b If "Yes" to line 35 a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes, " complete Schedule R, Part V, line 2
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?
If "Yes, " complete Schedule R, Part V, line 2
37 Did the organization conduct more than $5 \%$ of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O


## Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V


2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return

b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?
3a Did the organization have unrelated business gross income of $\$ 1,000$ or more during the year?
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3 b, provide an explanation on Schedule $O$
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?
b If "Yes," enter the name of the foreign country
See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?
c If "Yes" to line 5 a or 5b, did the organization file Form 8886-T?
6a Does the organization have annual gross receipts that are normally greater than $\$ 100,000$, and did the organization solicit any contributions that were not tax deductible as charitable contributions?
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?

7 Organizations that may receive deductible contributions under section 170(c).
a Did the organization receive a payment in excess of $\$ 75$ made partly as a contribution and partly for goods and services provided to the payor?
b If "Yes," did the organization notify the donor of the value of the goods or services provided?
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?
d If "Yes," indicate the number of Forms 8282 filed during the year

e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?
8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?
9 Sponsoring organizations maintaining donor advised funds.
a Did the sponsoring organization make any taxable distributions under section 4966 ?
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?
10 Section 501(c)(7) organizations. Enter:
a Initiation fees and capital contributions included on Part VIII, line 12
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities
11 Section 501(c)(12) organizations. Enter:
a Gross income from members or shareholders


12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year
13 Section 501(c)(29) qualified nonprofit health insurance issuers.
a Is the organization licensed to issue qualified health plans in more than one state?
Note: See the instructions for additional information the organization must report on Schedule O.
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans
c Enter the amount of reserves on hand
14a Did the organization receive any payments for indoor tanning services during the tax year?
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O
15 Is the organization subject to the section 4960 tax on payment(s) of more than $\$ 1,000,000$ in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.
17 Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953 ? If "Yes," complete Form 6069.

## Section A. Governing Body and Management

1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule 0.
b Enter the number of voting members included on line 1a, above, who are independent

| 1 a |  |
| ---: | ---: |
|  |  |
| 1 b |  |

2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?
5 Did the organization become aware during the year of a significant diversion of the organization's assets?
6 Did the organization have members or stockholders?
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:
a The governing body?
b Each committee with authority to act on behalf of the governing body?
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule $O$


## Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

10a Did the organization have local chapters, branches, or affiliates?
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?
b Describe on Schedule O the process, if any, used by the organization to review this Form 990.
12a Did the organization have a written conflict of interest policy? If "No," go to line 13
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done
13 Did the organization have a written whistleblower policy?
14 Did the organization have a written document retention and destruction policy?
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?
a The organization's CEO, Executive Director, or top management official
b Other officers or key employees of the organization
If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

| $10 a$ |  | Yes |
| :---: | :---: | :---: |
| 10 | No |  |
| $10 b$ |  |  |
| $11 a$ | $X$ |  |
| $12 a$ | $X$ |  |
| $12 b$ | $X$ |  |
| $12 c$ | $X$ |  |
| 13 | $X$ |  |
| 14 |  | $X$ |
|  |  |  |
| $15 a$ | $X$ |  |
| $15 b$ | $X$ |  |
|  |  |  |
| $16 a$ |  | $X$ |
|  |  |  |
| $16 b$ |  |  |

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed

## NONE

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
X Own website
Another's website
X Upon requestOther (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records
CARLA HENKE - 651-463-7134
4300 220TH STREET W., FARMINGTON, MN 55024

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII
Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -O- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than $\$ 100,000$ from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than $\$ 10,000$ of reportable compensation from the organization and any related organizations.
See the instructions for the order in which to list the persons above.
$\square$ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A) <br> Name and title | (B) <br> Average <br> hours per <br> week <br> (list any <br> hours for <br> related <br> organizations <br> below <br> line) | (C) (do not check more than one officer and a director/truste |  |  |  |  |  |  | (E) <br> Reportable compensation from related organizations (W-2/1099-MISC/ 1099-NEC | (F) <br> Estimated amount of other compensation from the organization and related organizations |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | (e) |  |  |  |  |  |
| (1) GREG MILLER | 40.00 |  |  |  |  |  |  |  |  |  |
| PRESIDENT/CEO |  |  |  | X |  |  |  | 1,096,670. | 0. | 47,904. |
| (2) BETTY Jo kiesow | 40.00 |  |  |  |  |  |  |  |  |  |
| vP-engineering Services |  |  |  |  | X |  |  | 246,163. | 0. | 186,898. |
| (3) CRAIG turner | 40.00 |  |  |  |  |  |  |  |  |  |
| SR. PRINCIPAL \& REGULATORY ENGINEER |  |  |  |  |  | X |  | 163,805. | 0. | 142,202. |
| (4) COREY HINTZ | 40.00 |  |  |  |  |  |  |  |  |  |
| VP-FINANCE/CFO |  |  |  | X |  |  |  | 228,366. | 0. | 66,912. |
| (5) GRANT BAUMBERGER | 40.00 |  |  |  |  |  |  |  |  |  |
| Metering \& Electrical eq manager |  |  |  |  |  | X |  | 171,045. | 0. | 106,849. |
| (6) MICHAEL NELSON | 40.00 |  |  |  |  |  |  |  |  |  |
| vp-information services |  |  |  | X |  |  |  | 248,732. | 0. | 27,144. |
| (7) JEFFREY SCHOENECKER | 40.00 |  |  |  |  |  |  |  |  |  |
| VP-UTILIty SERVICES |  |  |  |  | x |  |  | 249,902. | 0. | 23,744. |
| (8) JONATHON BEYER | 40.00 |  |  |  |  |  |  |  |  |  |
| VP-ENERGY/MEMBER SERVICES |  |  |  |  | X |  |  | 213,836. | 0. | 48,919. |
| (9) CARLA HENKE | 40.00 |  |  |  |  |  |  |  |  |  |
| CONTROLLER |  |  |  |  |  | X |  | 165,108. | 0. | 91,283. |
| (10) JOHN THURMES | 40.00 |  |  |  |  |  |  |  |  |  |
| COntrol Center manager |  |  |  |  |  | X |  | 157,454. | 0. | 98,701. |
| (11) ADAM HEINEN | 40.00 |  |  |  |  |  |  |  |  |  |
| VP-REGULATORY SERVICES |  |  |  |  | X |  |  | 176,842. | 0. | 59,692. |
| (12) John berge | 40.00 |  |  |  |  |  |  |  |  |  |
| SYSTEM DESIGN MANAGER |  |  |  |  |  | X |  | 148,823. | 0. | 55,284. |
| (13) PAUL BAKKEN | 20.00 |  |  |  |  |  |  |  |  |  |
| vice Chair/chair from 05/2022 |  | X |  | X |  |  |  | 39,615. | 0. | 0 . |
| (14) GERALD PItTMAN JR. | 9.00 |  |  |  |  |  |  |  |  |  |
| CHAIR/TREASURER FROM 05/2022 |  | X |  |  |  |  |  | 37,755. | 0. | 0 . |
| (15) BILL MIDDLECAMP | 18.00 |  |  |  |  |  |  |  |  |  |
| TREASURER/VICE CHAIR FROM 05/2022 |  | x |  | x |  |  |  | 33,630. | 0. | 0 . |
| (16) KENNETH DANNER | 14.00 |  |  |  |  |  |  |  |  |  |
| SECRETARY UNTIL 05/2022 |  | X |  | X |  |  |  | 33,630. | 0. | 0 . |
| (17) DAVID Jones | 15.00 |  |  |  |  |  |  |  |  |  |
| director |  | x |  |  |  |  |  | 33,630. | 0. | 0. |


| Part VII | Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) |
| :--- | :--- | :--- | :--- |



2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization


3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line $1 a$ ? If "Yes, " complete Schedule $J$ for such individual
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $\$ 150,000$ ? If "Yes, " complete Schedule $J$ for such individual
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes." complete Schedule J for such person

## Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $\$ 100,000$ of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) <br> Name and business address | (B) <br> Description of services | (C) Compensation |
| :---: | :---: | :---: |
| NPL CONSTRUCTION CO | UNDERGROUND |  |
| 2355 UTOPIA RD, PHOENIX, AZ 85027 | CONSTRUCTION | 2,729,646. |
| CARR'S TREE SERVICE |  |  |
| 307 MINNESOTA 78, OTTERTAIL, MN 56571 | TREE TRIMMING | 1,371,022. |
| POWERHOUSE ELECTRIC INC | ADVANCED GRID |  |
| 1958 RASPBERRY LN, SHAKOPEE, MN 55379 | INFRASTRUCTURE IMPLE | 1,188,383. |
| KUBRA AMERICA SOUTH EAST INC |  |  |
| 5310 WESTPARK DR, ATLANTA, GA 30336 | CUSTOMER BILLING | 702,236. |
| ITINERIS | CUSTOMER BILLING |  |
| PO BOX 680451, MARIETTA, GA 30068 | SYSTEM CONSULTING/MA | 602,121. |
| 2 Total number of independent contractors (including but not limited to those listed above) who received more than $\$ 100,000$ of compensation from the organization |  |  |

## Part VIII Statement of Revenue



Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B)Program service <br> expenses | (C) Meneral expenses general expenses | (D) expenses |
| :---: | :---: | :---: | :---: | :---: |
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 | 444,135. |  |  |  |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22 |  |  |  |  |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 |  |  |  |  |
| 4 Benefits paid to or for members .................. | 3,423,681. |  |  |  |
| 5 Compensation of current officers, directors, trustees, and key employees | 3,346,684. |  |  |  |
| 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) |  |  |  |  |
| 7 Other salaries and wages . | 14,248,356. |  |  |  |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 2,760,506. |  |  |  |
| 9 Other employee benefits .. | 3,205,336. |  |  |  |
| 10 Payroll taxes | 1,240,379. |  |  |  |
| 11 Fees for services (nonemployees): <br> a Management |  |  |  |  |
| b Legal ... | 126,057. |  |  |  |
| c Accounting | 51,750. |  |  |  |
| d Lobbying |  |  |  |  |
| e Professional fundraising services. See Part IV, line 17 |  |  |  |  |
| f Investment management fees |  |  |  |  |
| g Other. (If line 11 g amount exceeds $10 \%$ of line 25 , column (A), amount, list line 11 g expenses on Sch 0 .) | 5,054,052. |  |  |  |
| 12 Advertising and promotion | 2,344,183. |  |  |  |
| 13 Office expenses | 2,717,741. |  |  |  |
| 14 Information technology |  |  |  |  |
| 15 Royalties |  |  |  |  |
| 16 Occupancy | 161,254. |  |  |  |
| 17 Travel | 179,800. |  |  |  |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials |  |  |  |  |
| 19 Conferences, conventions, and meetings .... |  |  |  |  |
| 20 Interest ............. | 4,957,364. |  |  |  |
| 21 Payments to affiliates |  |  |  |  |
| 22 Depreciation, depletion, and amortization | 13,242,416. |  |  |  |
| 23 Insurance | 400,990. |  |  |  |
| 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24 e amount exceeds $10 \%$ of line 25 , column (A), amount, list line 24e expenses on Schedule 0.) |  |  |  |  |
| a COST OF SALE OF POWER | 151,341,125. |  |  |  |
| b PROPERTY AND OTHER TAXE | 3,191,072. |  |  |  |
| c EXTERNAL CONTRACT LABOR | 2,162,515. |  |  |  |
| d DISTRIBUTION MAINTENANC | 629,487. |  |  |  |
| e All other expenses | 879,546. |  |  |  |
| 25 Total functional expenses. Add lines 1 through 24e | 216,108,429. |  |  |  |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here $\square$ if following SOP 98-2 (ASC 958-720) |  |  |  |  |

Check if Schedule O contains a response or note to any line in this Part X


\section*{| Part XI | Reconciliation of Net Assets |
| :--- | :--- |}

Check if Schedule O contains a response or note to any line in this Part XI

| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 219,708, 380. |
| :---: | :---: | :---: | :---: |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 216,108,429. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 3,599,951. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 187,699,032. |
| 5 | Net unrealized gains (losses) on investments | 5 |  |
| 6 | Donated services and use of facilities | 6 |  |
| 7 | Investment expenses | 7 |  |
| 8 | Prior period adjustments | 8 |  |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | -2,380,857. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) | 10 | 188,918,126. |

Part XII Financial Statements and Reporting
Check if Schedule O contains a response or note to any line in this Part XII
188,918,126.


## Name of the organization

DAKOTA ELECTRIC ASSOCIATION
Employer identification number
41-0212180
Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

1 Total number at end of year
2 Aggregate value of contributions to (during year)
3 Aggregate value of grants from (during year)
4 Aggregate value at end of year

| (a) Donor advised funds |  |
| :---: | :---: |
|  |  |
|  |  |
|  |  |
|  |  |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?
 YesNo
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?
(b) Funds and other accounts

| rt II | Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. |
| :--- | :--- |

1 Purpose(s) of conservation easements held by the organization (check all that apply).Preservation of land for public use (for example, recreation or education) Protection of natural habitat
$\qquad$ Preservation of a historically important land areaPreservation of a certified historic structure Preservation of open space
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.
a Total number of conservation easements
b Total acreage restricted by conservation easements
c Number of conservation easements on a certified historic structure included in (a)
d Number of conservation easements included in (c) acquired after July 25,2006, and not on a historic structure listed in the National Register

|  | Held at the End of the Tax Year |
| :--- | :--- |
| 2a |  |
| 2b |  |
| 2c |  |
| 2d |  |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year
4 Number of states where property subject to conservation easement is located
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?


6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?


9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

## Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.
b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:
(i) Revenue included on Form 990, Part VIII, line 1 ........................................................................................ \$
(ii) Assets included in Form 990, Part X ....................................................................................................... \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:
a Revenue included on Form 990, Part VIII, line 1 \$
b Assets included in Form 990, Part X ........................................................................................................... \$
LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.
Schedule D (Form 990) 2022

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its
collection items (check all that apply):Public exhibition
b Scholarly research
c $\quad$ Preservation for future generations
dLoan or exchange program
eOther

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?


Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.
1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?
b If "Yes," explain the arrangement in Part XIII and complete the following table:
c Beginning balance
d Additions during the year
e Distributions during the year
f Ending balance

|  | Amount |
| :---: | :---: |
| 1c |  |
| 1d |  |
| 1e |  |
| 1f |  |

2a Did the organization include an amount on Form 990, Part $X$, line 21, for escrow or custodial account liability?
b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII


Part V $\quad$ Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

1a Beginning of year balance
b Contributions
c Net investment earnings, gains, and losses
d Grants or scholarships
e Other expenditures for facilities and programs
f Administrative expenses
g End of year balance

| (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |
|  |  |  |  |  |

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
a Board designated or quasi-endowment \%
b Permanent endowment \%
c Term endowment $\qquad$ \%
The percentages on lines $2 \mathrm{a}, 2 \mathrm{~b}$, and 2 c should equal $100 \%$.
3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
(i) Unrelated organizations
(ii) Related organizations
b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?


4 Describe in Part XIII the intended uses of the organization's endowment funds.

## Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| :---: | :---: | :---: | :---: | :---: |
| 1a Land |  | 4,784,544. |  | 4,784,544. |
| b Buildings |  | 9,209,597. | 4,530,143. | 4,679,454. |
| c Leasehold improvements |  |  |  |  |
| d Equipment |  | 341,930,572. | 142,823,220. | 199,107,352. |
| e Other |  | 4,189,906. |  | 4,189,906. |
| Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B). line 10c.) |  |  |  | 212,761,256. |

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| :--- | :--- | :--- |
| (1) Financial derivatives _................................ |  |  |
| (2) Closely held equity interests |  |  |
| (3) Other |  |  |
| (A) |  |  |
| (B) |  |  |
| (C) |  |  |
| (D) |  |  |
| (E) |  |  |
| (F) |  |  |
| (G) |  |  |
| (H) |  |  |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) |  |  |

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)

\section*{| Part VIII Investments - Program Related. |
| :--- | :--- |}

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.
(a) Description of investment
(1) GRE CAPITAL CREDITS
(2) NRUCFC CAPITAL CREDITS
(3) COBANK
(4) OTHER CAPITAL CREDITS
(5) COOPERATIVE MEMBERSHIPS
(6) MN RURAL ELECTRIC TRUST
(7)
(8)
(9)

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)

| Total. (Col. (b) must equal Form 990 |
| :--- |
| Part IX Other Assets. |

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| $123,842,689$ | COST |
| ---: | :--- |
| $4,031,785$. | COST |
| $1,317,771$. | COST |
| $1,063,195$. | COST |
| $2,600$. | COST |
| $170,575$. | COST |
|  |  |
| $130,428,615$. |  |

(a) Description
(b) Book value
(1)
(2)
(3)
(4)
(5)
(6)
(7)
(8)
(9)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)
Part X Other Liabilities.
Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.
1.
(a) Description of liability
(1) Federal income taxes
(2) CAPITAL LEASE
(3) FAS 106 POST-EMPLOYMENT BENEFITS
(4) POWER COST RECOVERY
(5) PROPERTY TAX PROGRAM RECOVERY
(6)
(7)
(8)
(9)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)
2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.


5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)

|  | Total expenses and losses per audited financial statements |  |  | 1 | 211,107,400. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2abcde | Amounts included on line 1 but not on Form 990, Part IX, line 25: |  |  | 2 e | -1,189, 348. |
|  | Donated services and use of facilities | 2a |  |  |  |
|  | b Prior year adjustments | 2b |  |  |  |
|  | Other losses | 2c |  |  |  |
|  | d Other (Describe in Part XIII.) | 2d | -1,189, 348. |  |  |
|  | Add lines 2a through 2d |  |  |  |  |
|  | Subtract line $\mathbf{2 e}$ from line $\mathbf{1}$ |  |  | 3 | 212,296,748. |
|  | Amounts included on Form 990, Part IX, line 25, but not on line 1: |  |  |  |  |
|  | a Investment expenses not included on Form 990, Part VIII, line 7b | 4a |  |  |  |
| b | b Other (Describe in Part XIII.) | 4b | 3,811,681. |  |  |
| c | Add lines 4a and 4b |  |  | 4c | 3,811,681. |
|  | Total expenses. Add lines $\mathbf{3}$ and 4c. This must equal Form 990, Pa |  |  | 5 | 216,108,429. |

## Part XIII| Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART IV, LINE 2B:

THE MEMBERS OF THE COOPERATIVE CAN ELECT TO PAY AN ADDITIONAL SET AMOUNT

ON THEIR ELECTRIC BILL EACH MONTH AS A CONTRIBUTION TO THE HELPING
NEIGHBORS TRUST. THE FUNDS COLLECTED FROM THE MEMBERSHIP ARE HELD IN A
COOPERATIVE ACCOUNT AND ARE PAID TO THE TRUST QUARTERLY. THE TRUST USES THE FUNDS FOR CHARITABLE PURPOSES. FUNDS THAT EXIST AT THE END OF THE YEAR ARE A RESULT OF A TIMING DIFFERENCE FROM WHEN THE FUNDS ARE COLLECTED FROM THE COOPERATIVE MEMBERS, TO WHEN THEY ARE DISTRIBUTED TO THE HELPING

NEIGHBORS TRUST. AT DECEMBER 31, 2022, THE COOPERATIVE HELD \$3,004.

THE COOPERATIVE ALSO COLLECTS FRANCHISE FEES FROM ITS MEMBERS AND DISTRIBUTES THESE FEES DIRECTLY TO THE CITY OF APPLE VALLEY. THE AMOUNT OF
\$135,535 THAT EXISTS AT DECEMBER 31, 2022 IS A RESULT OF A TIMING DIFFERENCE BETWEEN WHEN THE FUNDS ARE COLLECTED AND WHEN THEY ARE DISTRIBUTED TO THE CITY OF APPLE VALLEY.

THE COOPERATIVE ALSO COLLECTS FRANCHISE FEES FROM ITS MEMBERS AND DISTRIBUTES THESE FEES DIRECTLY TO THE CITY OF BURNSVILLE. THE AMOUNT OF $\$ 418,247$ THAT EXISTS AT DECEMBER 31, 2022 IS A RESULT OF A TIMING DIFFERENCE BETWEEN WHEN THE FUNDS ARE COLLECTED AND WHEN THEY ARE DISTRIBUTED TO THE CITY OF BURNSVILLE.

THE COOPERATIVE ALSO COLLECTS FRANCHISE FEES FROM ITS MEMBERS AND DISTRIBUTES THESE FEES DIRECTLY TO THE CITY OF INVER GROVE HEIGHTS. THE AMOUNT OF $\$ 18,807$ THAT EXISTS AT DECEMBER 31, 2022 IS A RESULT OF A TIMING DIFFERENCE BETWEEN WHEN THE FUNDS ARE COLLECTED AND WHEN THEY ARE DISTRIBUTED TO THE CITY OF INVER GROVE HEIGHTS.

PART X, LINE 2:

DAKOTA ELECTRIC UNDERGOES AN ANNUAL ANALYSIS OF VARIOUS TAX POSITIONS, ASSESSING THE LIKELIHOOD OF THOSE POSITIONS BEING UPHELD UPON EXAMINATION WITH RELEVANT TAX AUTHORITIES, AS DEFINED BY ASC 740-10. THE UNRECOGNIZED TAX BENEFIT ACCRUAL WAS ZERO AS OF DECEMBER 31, 2022 AND 2021.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

| COST OF GOODS SOLD RECLASSIFIED | $134,448$. |
| :--- | :--- |

PART XI, LINE 4B - OTHER ADJUSTMENTS:
REIMBURSEMENTS RECLASSIFIED FROM EXPENSE

PART XII, LINE 2D - OTHER ADJUSTMENTS:
REIMBURSEMENTS RECLASSIFIED FROM EXPENSE $-1,323,796$.
$\begin{array}{ll}\text { COST OF GOODS SOLD RECLASSIFIED } & 134,448 .\end{array}$
TOTAL TO SCHEDULE D, PART XII, LINE 2D -1,189, 348.

PART XII, LINE 4B - OTHER ADJUSTMENTS:
ALLOCATION OF MARGIN TO MEMBERS 3,423,681.
DCTC SCHOLARSHIPS
388,000.
TOTAL TO SCHEDULE D, PART XII, LINE 4B 3,811,681.


[^0]Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of <br> recipients | (c) Amount of <br> cash grant | (d) Amount of non- <br> cash assistance | (e) Method of valuation <br> (book, FMV, appraisal, other) | (f) Description of noncash assistance |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |


| Part IV | Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information. |
| :--- | :--- |

PART I, LINE 2:
THE COOPERATIVE RECEIVES VERIFICATION FROM THE DONEES OF THEIR TAX-EXEMPT
STATUS.

THERE IS A MINNESOTA STATUTE THAT A COOPERATIVE MAY, IN LIEU OF PAYING OR
DELIVERING TO THE STATE THE UNCLAIMED PROPERTY SPECIFIED IN ITS REPORT OF
UNCLAIMED PROPERTY, DISTRIBUTE THE UNCLAIMED PROPERTY TO A BUSINESS ENTITY
OR ORGANIZATION THAT IS EXEMPT FROM TAXATION. AFTER 7 YEARS, DAKOTA
ELECTRIC REMITS ITS MINNESOTA UNCLAIMED CAPITAL CREDITS TO DAKOTA COUNTY
232102 10-31-22

TECHNICAL COLLEGE (DCTC) FOUNDATION. THE COOPERATIVE THEN DIRECTS THE FOUNDATION TO PAY SPECIFIED AMOUNTS AS SCHOLARSHIPS AND DONATIONS TO QUALIFYING HIGHER EDUCATION INSTITUTIONS FOR EDUCATIONAL PURPOSES. THE EDUCATIONAL INSTITUTIONS DETERMINES WHICH STUDENTS WILL RECEIVE SCHOLARSHIPS.

# For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees 

## DAKOTA ELECTRIC ASSOCIATION

\section*{| Part I | Questions Regarding Compensation |
| :--- | :--- |}

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.First-class or charter travel
Travel for companionsHousing allowance or residence for personal use

Tax indemnification and gross-up payments Discretionary spending accountPayments for business use of personal residence Health or social club dues or initiation fees Personal services (such as maid, chauffeur, chef)
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?

3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

| $\square$ | Compensation committee |
| :--- | :--- |
| $\square$ | Independent compensation consultant |
| $X X$ | Form 990 of other organizations |

Written employment contract
X Compensation survey or study
X Approval by the board or compensation committee

4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:
a Receive a severance payment or change-of-control payment?
b Participate in or receive payment from a supplemental nonqualified retirement plan?
c Participate in or receive payment from an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:
a The organization?
b Any related organization?
If "Yes" on line $5 a$ or $5 b$, describe in Part III.
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:
a The organization?
b Any related organization? If "Yes" on line 6a or 6b, describe in Part III.
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III
9 If "Yes" on line 8 , did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Do not list any individuals that aren't listed on Form 990, Part VII.
Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title |  | (B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation |  |  | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | (i) Base compensation | (ii) Bonus \& incentive compensation | (iii) Other reportable compensation |  |  |  |  |
| (1) GREG MILLER | (i) | 407,856. | 0 . | 688,814. | 12,200. | 35,704. | 1,144,574. | 664,407. |
| PRESIDENT/CEO | (ii) | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . | 0 。 |
| (2) Betty jo kiesow | (i) | 227,337. | 0 . | 18,826. | 170,948. | 15,949. | 433,060. | 0 . |
| VP-ENGINEERING SERVICES | (ii) | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . |
| (3) CRAIG TURNER | (i) | 159,272. | 0 . | 4,533. | 102,167. | 40,035. | 306,007. | 0 . |
| SR. PRINCIPAL \& REGULATORY ENGINEER | (ii) | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . |
| (4) COREY HINTZ | (i) | 209,370. | 0. | 18,996. | 22,709. | 44,202. | 295,277. | 0 . |
| VP-FINANCE/CFO | (ii) | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . |
| (5) GRANT BAUMBERGER | (i) | 165,380. | 0 . | 5,665. | 91,749. | 15,100. | 277,894. | 0 . |
| METERING \& ELECTRICAL EQ MANAGER | (ii) | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . |
| (6) MICHAEL NELSON | (i) | 227,139. | 0. | 21,593. | 23,094. | 4,050. | 275,876. | 0 . |
| VP-INFORMATION SERVICES | (ii) | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . |
| (7) JEFFREY SCHOENECKER | (i) | 230,538. | 0. | 19,364. | 23,094. | 650 . | 273,646. | 0 . |
| VP-UTILITY SERVICES | (ii) | 0 . | 0. | 0 . | 0 . | 0 . | 0 . | 0 . |
| (8) JONATHON BEYER | (i) | 196,298. | 0 . | 17,538. | 19,045. | 29,875. | 262,756. | 0 . |
| VP-ENERGY/MEMBER SERVICES | (ii) | 0. | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . |
| (9) CARLA HENKE | (i) | 159,358. | 1,000. | 4,750. | 90,283. | 1,000. | 256,391. | 0 . |
| CONTROLLER | (ii) | 0 . | 0 . | 0 . | 0 . | 0 . | 0. | 0 . |
| (10) JOHN THURMES | (i) | 151,788. | 0. | 5,666. | 82,896. | 15,805. | 256,155. | 0 . |
| CONTROL CENTER MANAGER | (ii) | 0 . | 0. | 0 . | 0 . | 0 . | 0 . | 0 . |
| (11) ADAM HEINEN | (i) | 159,324. | 0 . | 17,518. | 16,440. | 43,252. | 236,534. | 0 . |
| VP-REGULATORY SERVICES | (ii) | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . |
| (12) JOHN BERGE | (i) | 146,087. | 500 . | 2,236. | 15,899. | 39,385. | 204,107. | 0 . |
| SYSTEM DESIGN MANAGER | (ii) | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . | 0 . |
|  | (i) |  |  |  |  |  |  |  |
|  | (ii) |  |  |  |  |  |  |  |
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PART I, LINE 1A:
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HEALTH CLUB DUES ARE AVAILABLE TO ALL EMPLOYEES OF DEA AND WERE PAID PER
COMPANY POLICY.
PART I, LINE 4B:
SCHEDULE J LINE $1(I)$ COLUMN B (III) INCLUDES A REQUIRED DISTRIBUTION OF
\$664,407 OF DEFERRED COMPENSATION FROM THE NRECA PENSION RESTORATION PLAN
THAT HAD PREVIOUSLY BEEN REPORTED ON PRIOR 990'S. THIS IS THE SAME AMOUNT
THAT IS REPORTED ON SCHEDULE J LINE 1(I) COLUMN F.

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SCHEDULE J, PART II, COLUMN C
THE ESTIMATED CURRENT YEAR INCREASE IN THE ACTUARIAL VALUE OF THE
DEFINED BENEFIT PLAN IS INCLUDED IN OTHER COMPENSATION FOR EMPLOYEES
LISTED IN PART II OF SCHEDULE J. THESE AMOUNTS DO NOT REPRESENT ANY
CURRENT YEAR CONTRIBUTIONS TO THE PLAN. THEY ARE ESTIMATES OF THE
INCREASE IN THE ACTUARIAL VALUE OF THE PLANS PROVIDED BY THE NRECA.
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DAKOTA ELECTRIC ASSOCIATION

FORM 990, PART VI, SECTION A, LINE 6:
THE ORGANIZATION HAS MEMBERS, ALL OF WHICH ARE IN THE SAME CLASS WITH THE SAME VOTING RIGHTS.

FORM 990, PART VI, SECTION A, LINE 7A:

THERE ARE FOUR DISTRICTS AND EACH DISTRICT HAS THREE BOARD MEMBERS. ALL MEMBERS VOTE ON ALL FOUR DISTRICTS.

FORM 990, PART VI, SECTION A, LINE 7B:
MEMBERS HAVE THE POWER TO REMOVE ANY DIRECTOR OR OFFICER IF THEIR ACTIONS CAUSE SUBSTANTIAL HARM TO THE INTERESTS OF THE ORGANIZATION. MEMBERS ALSO HAVE THE RIGHT TO ALTER, AMEND, OR REPEAL THE BYLAWS IF APPROVED BY MAJORITY OF VOTES CAST.

FORM 990, PART VI, SECTION A, LINE 8B:

THE COOPERATIVE DOES NOT HAVE AN EXECUTIVE COMMITTEE WITH THE AUTHORITY TO

ACT ON BEHALF OF THE FULL BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE BOARD OF DIRECTORS WAS PROVIDED A COPY OF THE FORM 990 FOR THEIR REVIEW AT A BOARD MEETING PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:
BOARD MEMBERS ARE COVERED UNDER THE CONFLICT OF INTEREST POLICY. A DIRECTOR WHO BELIEVES THAT HE/SHE MAY HAVE A CONFLICT OF INTEREST SHALL DISCLOSE THE POTENTIAL CONFLICT AND FURNISH ADEQUATE INFORMATION TO THE BOARD OF
$\qquad$ 41-0212180

DIRECTORS CONCERNING THE CONFLICT WITHIN 30 DAYS OF THE ONSET OF THE POTENTIAL CONFLICT. THE BOARD OF DIRECTORS SHALL DETERMINE WHETHER A CONFLICT EXISTS AND THE TERMS, IF ANY, UNDER WHICH THE CONFLICT CAN BE RESOLVED. A DIRECTOR WHO BELIEVES THAT ANOTHER DIRECTOR MAY HAVE A CONFLICT OF INTEREST SHALL STATE THE BASIS OF THIS BELIEF TO THE BOARD OF DIRECTORS. THE BOARD MAY REQUEST SUCH DIRECTOR PROVIDE ADEQUATE INFORMATION TO ESTABLISH THAT NO CONFLICT EXISTS. SUCH DIRECTOR SHALL PROMPTLY PROVIDE THIS INFORMATION TO THE BOARD OF DIRECTORS, WHICH SHALL DETERMINE WHETHER A CONFLICT EXISTS AND THE TERMS, IF ANY, UNDER WHICH THE CONFLICT CAN BE RESOLVED. EACH BOARD MEMBER SIGNS A CERTIFICATION ANNUALLY BY JULY 1 TO DISCLOSE ANY POTENTIAL CONFLICTS OF INTEREST.

EVERY EMPLOYEE IS COVERED BY THE CODE OF ETHICS AND BUSINESS CONDUCT POLICY, AND ARE REQUIRED TO REPORT ANY POTENTIAL CONFLICT OF INTEREST. SENIOR MANAGEMENT, IN CONJUNCTION WITH HUMAN RESOURCES, SHALL INVESTIGATE ANY POTENTIAL CONFLICTS IN A TIMELY MANNER. GENERALLY, THE FINAL AUTHORITY FOR DETERMINING WHETHER OR NOT A VIOLATION OF THIS POLICY OCCURRED RESTS WITH THE PRESIDENT \& CEO OR ASSIGNED DESIGNEE. IN THOSE INSTANCES WHERE THE PRESIDENT \& CEO IS ALLEGED TO HAVE A CONFLICT, THE FINAL AUTHORITY SHALL BE THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 15:
THE BOARD OF DIRECTORS SERVES AS THE COMPENSATION COMMITTEE FOR THE CEO. THE BOARD OFTEN USES A SALARY SURVEY OR COMPARISON OF WAGES FROM OTHER COMPARABLY SIZED ELECTRIC COOPERATIVES. THE WAGE DATA MAY COME FROM 990S OF COOPERATIVES OF SIMILAR SIZE OR FROM THE NRECA COMPENSATION SURVEY. THE COMPENSATION APPROVAL PROCESS OF THE PRESIDENT/CEO LAST TOOK PLACE IN MAY 2022 .

THE COMPENSATION OF THE VICE PRESIDENT OF FINANCE/CFO IS DETERMINED BY THE CEO THROUGH A PERFORMANCE EVALUATION, AS WELL AS PERIODIC AREA MARKET SALARY COMPARISONS. THE PERFORMANCE EVALUATION AND MARKET COMPARISION TOOK PLACE IN 2022.

THE HUMAN RESOURCES DEPARTMENT USES COMPARISON WAGE DATA FROM SURVEYS FOR ALL POSITIONS TO DETERMINE APPROPRIATE MARKET COMPENSATION, BUT THE BOARD DOES NOT VOTE ON THE COMPENSATION OF OTHER POSITIONS.

FORM 990, PART VI, SECTION C, LINE 19:
THE FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC ON THE WEBSITE OR UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

| CAPITAL CREDITS RETIRED | $-6,647,048$. |
| :--- | :---: |
| GAIN ON CAPITAL CREDIT RETIREMENT | $454,510$. |
| UNCLAIMED CAPITAL CREDITS DONATED | $388,000$. |
|  | $3,423,681$. |
| PATRONAGE DIVIDENDS ALLOCATED | $-2,380,857$. |

FORM 990, PART XII, LINE 2C
THE COOPERATIVE'S BOARD OF DIRECTORS ASSUMES RESPONSIBILITY FOR
OVERSIGHT OF THE AUDIT OF ITS FINANCIAL STATEMENTS AND THE SELECTION OF ITS INDEPENDENT ACCOUNTANT. THIS PROCESS HAS NOT CHANGED FROM THE PRIOR

YEAR.

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FORM 990, PART IX, LINE 4
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THE IRS INSTRUCTIONS STATE THAT PATRONAGE DIVIDENDS PAID BY SECTION
501(C)(12) ORGANIZATIONS TO THEIR MEMBERS SHOULD BE REPORTED ON LINE 4.
THE ORGANIZATION HAS INTERPRETED PATRONAGE DIVIDENDS PAID TO MEAN
PATRONAGE DIVIDENDS ALLOCATED OR TO BE ALLOCATED FOR THE CURRENT YEAR.
SINCE THIS ALLOCATION IS NOT AN EXPENSE UNDER GENERALLY ACCEPTED
ACCOUNTING PRINCIPLES (GAAP), THIS HAS RESULTED IN A RECONCILING ITEM
TO NET ASSETS IN PART XI ON PAGE 12 OF THE FORM 990.

# Related Organizations and Unrelated Partnerships 

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
2022

## Attach to Form 990.

Open to Public Inspection
nternal Revenue Service
Go to www.irs.gov/Form990 for instructions and the latest information.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) <br> Name, address, and EIN (if applicable) of disregarded entity | (b) <br> Primary activity | (c) <br> Legal domicile (state or foreign country) | (d) <br> Total income | (e) <br> End-of-year assets | (f) <br> Direct controlling entity |
| :---: | :---: | :---: | :---: | :---: | :---: |
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Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a) <br> Name, address, and EIN of related organization | (b) <br> Primary activity | (c) <br> Legal domicile (state or foreign country) | (d) <br> Exempt Code section | (e) <br> Public charity status (if section 501(c)(3)) | (f) <br> Direct controlling entity | ```(g) Section 512(b)(13) controlled entity?``` |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Yes | No |
| HELPING NEIGHBORS TRUST - 41-1837793 | CHARITY - ENERGY ASSISTANCE | MINNESOTA | 501 (C) (3) | LINE 7 | DAKOTA ELECTRIC ASSOCIATION | X |  |
| 4300 220TH STREET W |  |  |  |  |  |  |  |
| FARMINGTON, MN 55024 |  |  |  |  |  |  |  |
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 organizations treated as a partnership during the tax year.

 organizations treated as a corporation or trust during the tax year.


Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, $35 b$ b, or 36.
Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts IIIV?
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
b Gift, grant, or capital contribution to related organization(s)
c Gift, grant, or capital contribution from related organization(s)
d Loans or loan guarantees to or for related organization(s)
e Loans or loan guarantees by related organization(s)
f Dividends from related organization(s)
g Sale of assets to related organization(s)
h Purchase of assets from related organization(s)
i Exchange of assets with related organization(s)
j Lease of facilities, equipment, or other assets to related organization(s)
k Lease of facilities, equipment, or other assets from related organization(s)
I Performance of services or membership or fundraising solicitations for related organization(s)
$\mathbf{m}$ Performance of services or membership or fundraising solicitations by related organization(s)
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
o Sharing of paid employees with related organization(s)
p Reimbursement paid to related organization(s) for expenses
q Reimbursement paid by related organization(s) for expenses
$\mathbf{r}$ Other transfer of cash or property to related organization(s)
$\mathbf{s}$ Other transfer of cash or property from related organization(s)

| m a controlled entity | 1a |  | X |
| :---: | :---: | :---: | :---: |
|  | 1b |  | X |
|  | 1c |  | X |
|  | 1d |  | X |
|  | 1e |  | X |
|  |  |  |  |
|  | 1 f |  | X |
|  | 1 g |  | X |
|  | 1h |  | X |
|  | 1 i |  | X |
| zation(s) | 1j |  | X |
|  |  |  |  |
| nization(s) | 1k |  | X |
| ions for related organization(s) | 11 | X |  |
| ons by related organization(s) | 1 m |  | X |
| th related organization(s) | 1n |  | X |
|  | 10 |  | X |
|  |  |  |  |
|  | 1p |  | X |
|  | 19 | X |  |
|  |  |  |  |
|  | 1 r |  | X |
|  | 1 s |  | X |

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

| Name of related organization | (b) <br> Transaction <br> type (a-s) | (c) <br> Amount involved | (d) <br> Method of determining amount involved |
| :--- | :--- | :--- | :--- |
| (1) NO TRANSACTION OVER $\$ 50,000$ |  |  |  |
| (2) |  |  |  |
| (3) |  |  |  |
| (5) |  |  |  |
| (6) |  |  |  |

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

that was not a related organization. See instructions regarding exclusion for certain investment partnerships.


Provide additional information for responses to questions on Schedule R. See instructions.

## CARRYOVER DATA TO 2023






|  | Type and Entity: CONTRIBUTION -$50 \%$ CASH FED <br> Section 382 Caryover <br> Section 382 Annual Limitation$\quad$ DETAIL CARRYOVER SCHEDULE |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year Originated |  | Original Carryover Amount | Total <br> Amount Used | Amount Used for $\qquad$ | $\substack{\text { Amount } \\ \text { Used for } \\ \hline}$ | Amount <br> Used for | Amount Used for | Amount Used for $\qquad$ | Amount Used for | Amount Used for | Amount Used for $\qquad$ | Amount <br> Used for |
| A | 2021 |  | 355,000. |  |  |  |  |  |  |  |  |  |  |
| B | 2022 |  | 402,000. |  |  |  |  |  |  |  |  |  |  |
| C |  |  |  |  |  |  |  |  |  |  |  |  |  |
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|  | $\left\lvert\, \begin{aligned} & \text { Detail } \\ & \text { Type } \end{aligned}\right.$ | E <br> S <br> B <br> C | Amount Used for $\qquad$ | Amount Used for | Amount Used for | Amount Used for | Amount Used for | Amount Used for | Amount Used for | Amount Used for | Amount Used for | Amount Used for | Amount Used for $\qquad$ |
| A |  |  |  |  |  |  |  |  |  |  |  |  |  |
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[^0]:    LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

