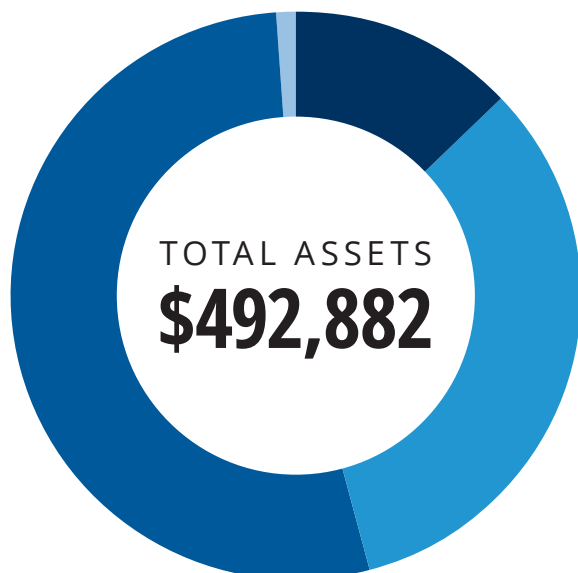


2025 annual report

(Dollar amounts are in thousands)

The financial information presented is summarized. Members may request a copy of the complete audited financial statements or view them online at www.dakotaelectric.com/about-us/dakota-electric-at-a-glance.



● Utility Plant
 ● Investments
 ● Current Assets
 ● Other Assets

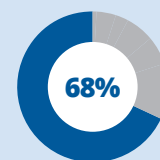
ASSETS	2025	2024
Current Assets	\$72,384	\$55,210
Investments	\$155,921	\$140,746
Utility Plant	\$264,518	\$225,651
Other Assets	\$59	\$63
Total Assets	\$492,882	\$421,670

LIABILITIES & EQUITY	2025	2024
Current Liabilities	\$67,985	\$89,331
Long-Term Liabilities	\$206,212	\$138,252
Members' Equity	\$218,685	\$194,087
Total Liabilities & Members' Equity	\$492,882	\$421,670

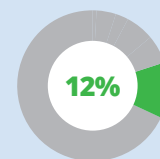
INCOME	2025	2024
Net Operating Margin (Loss)	\$11,613	(\$5,306)
Total Other Income	\$17,422	\$6,189
Net Income	\$29,035	\$883

*Other income primarily includes allocated margin from Great River Energy.

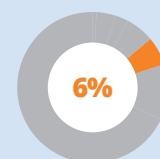
Uses of revenue



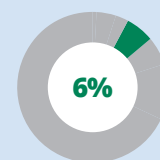
COST OF POWER



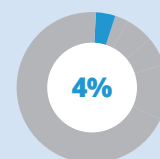
LABOR & BENEFITS



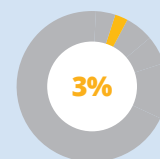
DEPRECIATION



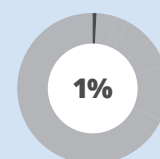
OPERATIONS EXPENSE



NET OPERATING MARGIN



NET INTEREST



PROPERTY & OTHER TAX

Careers

BE A PART OF OUR ENERGY

www.dakotaelectric.com/careers
HResources@dakotaelectric.com
651-463-6301

Contact Us

Member Service & Drive-Up Window

7 a.m. – 5:30 p.m. Monday – Friday
651-463-6212 or 1-800-874-3409
Minnesota Relay Service 711
customerservice@dakotaelectric.com

Lobby - 7 a.m. - 4:30 p.m. Monday - Friday

4300 220th Street West
Farmington, MN 55024

24-Hour Outage & Emergency Service

651-463-6201 or 1-800-430-9722

Underground Cable Locations

Gopher State One Call 811 or
651-454-0002 or 1-800-252-1166
www.gopherstateonecall.org

New Construction & Rebuild Existing Services

651-463-6247

*Dakota Electric is an equal opportunity/
affirmative action employer.*

*Dakota Electric Association® and Dakota
Electric® are registered service marks of the
cooperative.*

*All programs and rebates are subject to
change without notice. Funds are limited and
available on a first-come, first-served basis.*

Board of Directors

DISTRICT 1

John (Jack) DeYoe
David Jones | MREA Director
Gerald F. Pittman | Vice Chair

DISTRICT 2

Bill Middlecamp | GRE Director
Clay Van De Bogart
Terry Donnelly | Secretary

DISTRICT 3

Kenneth H. Danner
Cyndee Fields | Treasurer
Margaret D. Schreiner | GRE Director

DISTRICT 4

Paul Bakken | Chair
Stacy Miller Mooradian
Jenny Hoeft

2025 annual report

Prioritizing Safety

Safety remains Dakota Electric's highest priority. In 2025, the cooperative strengthened its safety culture through expanded training, including first aid, fire extinguisher use and industry programs through the Minnesota Rural Electric Association. April Safety Week reinforced procedures for severe weather and personal threat response, while the Executive Safety Steering Team continued focusing on vehicle safety inspections and improving near-miss reporting.

During the year, Dakota Electric lineworkers received the "Lifeguard on Duty" award at the MREA Safety and Loss Control Conference for their heroic actions near Miesville, helping save a truck driver's life following an electrical contact incident. Dakota Electric was also invited to join the NRECA "Excellent Coops" Safety Group, a national collaboration focused on advancing safety culture across electric cooperatives.

Strengthening Reliability

Dakota Electric continues investing in infrastructure to maintain a reliable electric system. In January 2026, the cooperative completed its 20-year cable replacement initiative, replacing all bare underground primary cable with durable jacketed cable to improve reliability and support future growth.

Substation improvements also continue, including progress on the Fischer Substation project to strengthen system resiliency and meet growing energy needs.

Financial Stewardship

Dakota Electric carefully manages financial resources to provide safe, reliable and affordable electricity. Rising industry costs led the

cooperative to file a general rate case with the Minnesota Public Utilities Commission on December 30, 2024, the first since 2019.

In 2025, parties reached a settlement agreement approved by the Commission in December, with final rates expected to take effect in 2026 following the compliance process. Dakota Electric continues to maintain strong financial oversight, as confirmed by another clean financial audit.

Enhancing Member Experience

Providing excellent service remains a priority. In 2025, Dakota Electric handled 128,388 member calls and continued connecting with members through community events and outreach.

The cooperative also prepared for the launch of MyDEA, the new member portal that went live in February 2026, offering expanded self-service tools for managing accounts, viewing energy use and making payments.

Load management programs delivered significant value in 2025, helping members save an estimated \$17.4 million by reducing peak demand and lowering power supply costs.

Investing in the Future

Construction continues on Dakota Electric's new Energy Center, with structural steel now complete for the office, warehouse, fleet storage and maintenance areas. Work on the roofing structure, exterior shell and metal panels is underway.

Once finished, the Energy Center will provide expanded space for operations, equipment and employees to support Dakota Electric's growing membership.